

Europe

Regional headquarters

Country	Company name	Establishment	Activities
Belgium	Toyota Motor Europe NV/SA (TME)	Oct. 2005	Coordination of Toyota's European business

Manufacturing companies in Europe

Country	Company name	Start of operations
Czech Republic	17 Toyota Peugeot Citroën Automobile Czech, s.r.o. (TPCA)	Feb. 2005
France	18 Toyota Motor Manufacturing France S.A.S. (TMMF)	Jan. 2001
Poland	19 Toyota Motor Manufacturing Poland SP.zo.o. (TMMMP)	Apr. 2002
	20 Toyota Motor Industries Poland SP.zo.o. (TMIP)	Mar. 2005
Portugal	21 Toyota Caetano Portugal, S.A. (TCAP)	Aug. 1968
Turkey	22 Toyota Motor Manufacturing Turkey Inc. (TMMT)	Sept. 1994
U.K.	23 Toyota Motor Manufacturing (UK) Ltd. (TMUK)	Sept. 1992
Russia	24 Limited Liability Company "TOYOTA MOTOR MANUFACTURING RUSSIA" (TMMR)	Dec. 2007

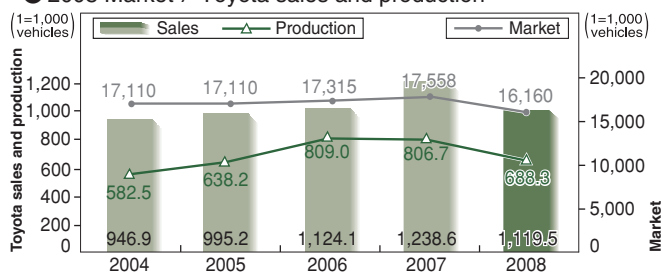
Sales

The number of distributors*	Europe sales (1=1,000 vehicles)
28	1,119.5

*As of April 2008

Europe

2008 Market / Toyota sales and production



Source: Toyota Motor Corporation

Africa

Manufacturing companies in Africa

Country	Company name	Start of operations
Kenya	25 Associated Vehicle Assemblers Ltd. (AVA)	Aug. 1977
South Africa	26 Toyota South Africa Motors (Pty) Ltd. (TSAM)	June 1962

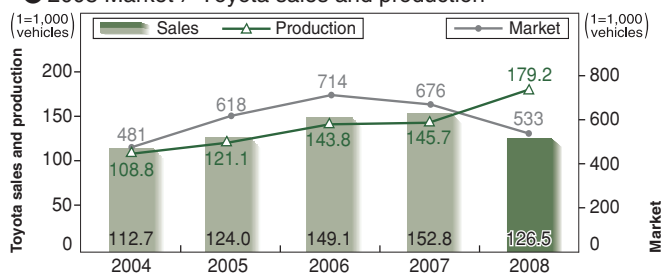
Sales

The number of distributors*	Africa sales (1=1,000 vehicles)
49	288.1

*As of April 2008

South Africa

2008 Market / Toyota sales and production



Source: Toyota Motor Corporation