

# Toyota Group & Supplier Organizations

## ■ The Toyota Group

Company name	Establishment	Main products/activities	Capital	Number of employees	Net sales	Toyota equity share
			(¥ million)	(A person)	(¥ million)	(%)
Toyota Industries Corporation	Nov. 1926	Manufacture and sales of spinning and weaving machines, industrial vehicles and automobiles; logistics	80,462	11,782	1,217,526	23.51
Aichi Steel Corporation	Mar. 1940	Manufacture and sales of specialty steel, forged steel products and electromagnetic parts	25,016	2,328	202,859	23.71
JTEKT Corporation	Jan. 1921	Manufacture and sales of machine tools, auto parts and housing equipment	36,854	10,023	683,176	22.54
Toyota Auto Body Co., Ltd.	Aug. 1945	Manufacture of auto and special vehicle bodies and parts	10,371	11,564	1,502,240	56.23
Toyota Tsusho Corporation	July 1948	Business transactions related to various items in Japan and between foreign countries, import and export	64,936	2,474	4,862,155	21.57
Aisin Seiki Co., Ltd.	June 1949	Manufacture and sales of auto parts and household appliances	45,049	11,830	878,996	22.25
DENSO CORPORATION	Dec. 1949	Manufacture and sales of electrical components for automobiles and other applications, air conditioning equipment and general appliances, and electrical appliances	187,457	35,557	2,478,029	22.54
Toyota Boshoku Corporation	May 1950	Manufacture and sales of vehicle interior parts, filters and power train mechanical parts and textiles	8,400	7,128	744,861	39.36
Towa Real Estate Co., Ltd.	Aug. 1953	Owning, managing, buying & selling and renting out land, management and rental	23,750	80	13,138	35.06
Toyota Central Research and Development Laboratories, Incorporated	Nov. 1960	Fundamental research and testing for technical development for the Toyota Group	3,000	922	21,596	54.00
Kanto Auto Works, Ltd.	Apr. 1946	Manufacture of automobiles and of equipment and materials for housing construction	6,850	5,758	739,456	50.08
Toyoda Gosei Co., Ltd.	June 1949	Manufacture and sales of rubber, plastic and urethane products, semiconductor related products, electronic products and adhesives	28,027	6,185	386,722	42.66
Hino Motors, Ltd.	May 1942	Manufacture and sales of large trucks, buses, small commercial vehicles, passenger vehicles, engines and spare parts	72,717	10,366	1,034,155	50.11
Daihatsu Motor Co., Ltd.	Mar. 1907	Manufacture and sales of automobiles, specialty vehicles and parts	28,404	12,371	1,270,836	51.19

Notes: As of March 2008

The figures for capital and numbers of employees are as of the end of the fiscal year for each company. Sales figures are for the period from April 2007 to March 2008.

## ■ Supplier Associations

Association	Establishment	Number of companies	Remarks
Kyohokai	Dec. 1943	217	Parts suppliers
Eihokai	Apr. 1983	125	Equipment and distribution suppliers
Total		342	(When companies that belong to both associations are counted only once the total is 326.)

Note: As of April 2009